

Air Force Reserve Command

I n t e g r i t y - S e r v i c e - E x c e l l e n c e



2004 Pentagon IMA Conference AEF Presentation

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HQ AFRC/DOZ
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OVERVIEW



- **Setting the Stage: AFPD 10-29**
 - **Air & Space Expeditionary Force Presence Policy**
- **AFRC AEF Cell**
- **Current Operations**
 - **Executing AEF Cycle #4, AEF's 7 / 8, 9 / 10**
 - **Planning AEF Cycle #5 starting September 04**
- **Discussion Issues**



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Setting the Stage



“The Air & Space Expeditionary Force (AEF) is the USAF methodology for organizing, training, equipping, and sustaining rapidly responsive air and space forces to meet the defense strategy requirements.”

AFPD 10-29



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Joint Presence Policy

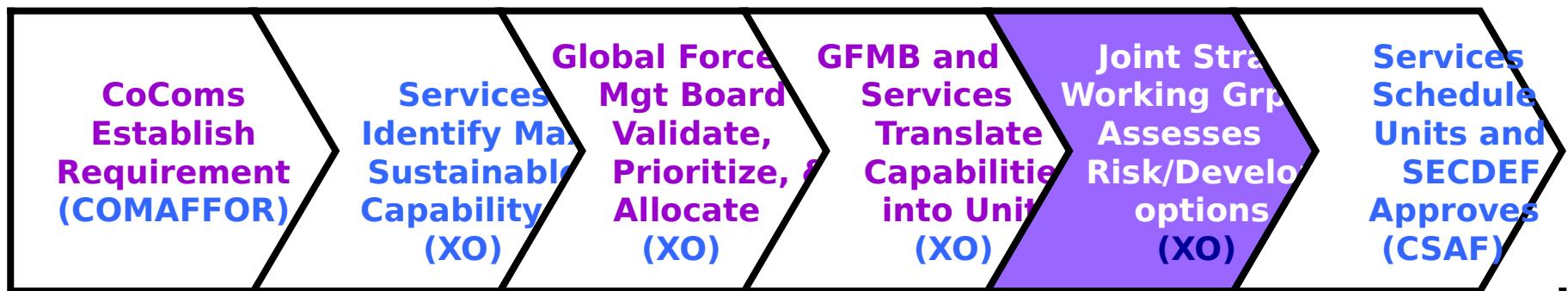


Objective:

- JCS J5 was tasked to develop a formal process for allocating the Services' rotational combat capability to satisfy theater operational requirements

Key Features:

- Moves from focus on units to focus on capabilities & makes all forces available for movement between



“... length of unit rotational force deployments (e.g. 90 days, 180 days, etc.) is the purview of the Service ...”



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AEF Presence Policy

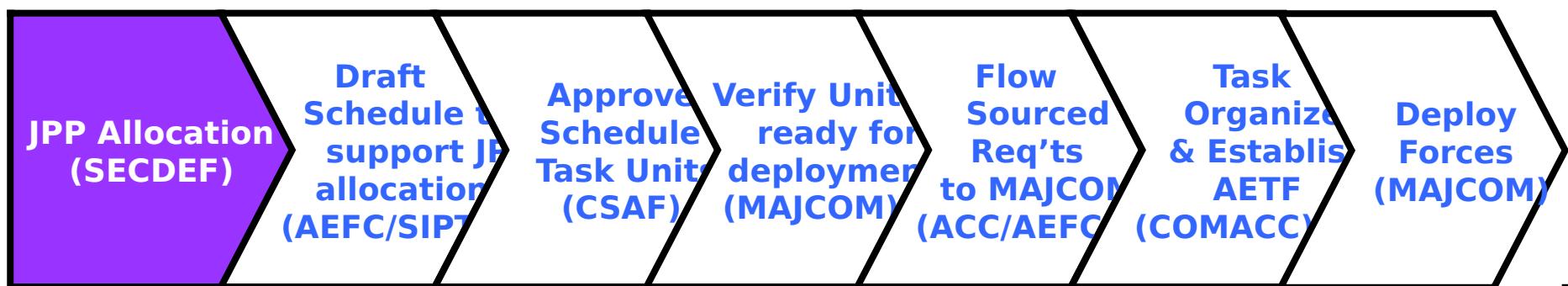
(AFPD 10-29)



Objective: Formalize AEF methodology to manage USAF combat capability to best meet the requirements of national defense strategy

Key Features:

- AEFPP will be the primary directive to institutionalize AEF and the USAF portion of the Joint Presence Policy
- No MAJCOM RECLAMA as long as eligible UTC with suitable capability is reported “GREEN” in the ART
- Defines max sustainable, surge, and reconstitution mechanisms
- Defines AETF presentation as - AEG/AEW/NEAF





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Roles & Responsibilities

- **SECDEF** - Approves Service schedules and changes (JPP)
- **Unified Combatant Commanders** -- Make assigned forces available IAW JPP / AEFPP
- **CSAF** -- Tasks MAJCOM/Units (AEF schedule)
- **AF/XO** -- POC to Joint community
 - Advises CSAF on AEF
 - Makes capability sourcing recommendation (OPSDEP TANK)
 - Sets AEF Policy
 - OPR for CSAF/SECAF AEF Update
- **AF/XOA** -- Director AEF Matters (CC- AEF) -- HAF AEF Focal Point



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COMACC Role (AFPD 10-29)

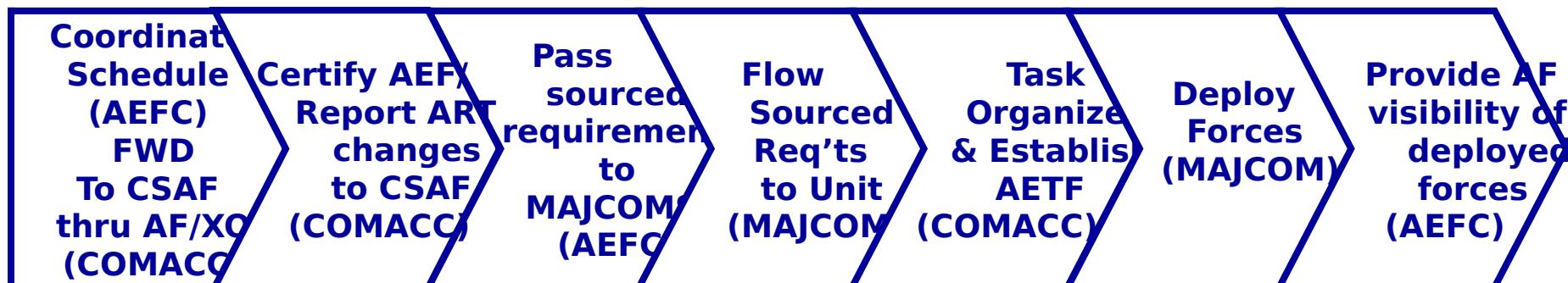


COMACC (Ops Officer) -- Manages scheduling and execution

AEFC (Scheduler) -- Coords schedule and flows sourced rqnmts

MAJCOMs (Flt CC) -- Execute the schedule

- Cross check the schedule and resolve issues with OPS Officer
- Ensure units are trained and ready (“green” in ART)





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Normal AEF Operations



Maximum Sustainable Rate - 2.0 AEFs

- Maximizes available rotational forces (DXX/ARC)
- Tour length is about readiness & requirements (surge)

AEF is about maintaining long-term readiness while providing resources to meet the Nation's requirements



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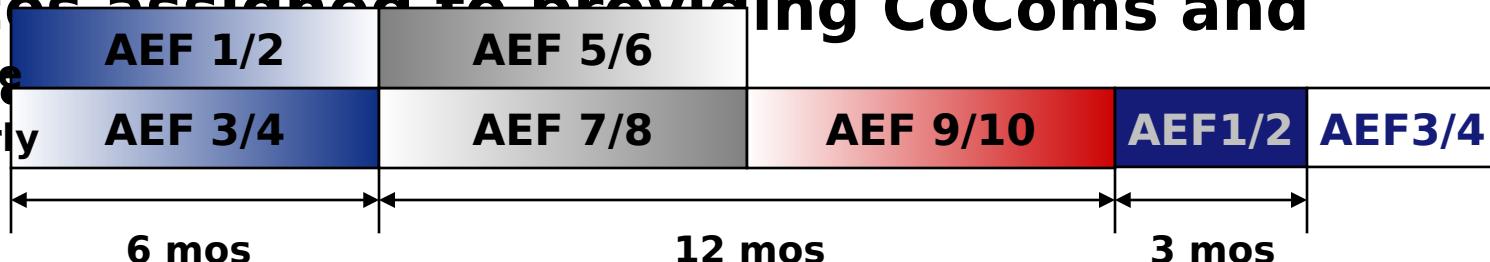
Surge Operations



- Up to 4.0 AEFs of AD and ARC volunteers
 - Surge in steps
(AD1/2 + Scheduled ARC1/2) + (AD 3/4) + (ARC Volunteers 1-4) + (Mobilized ARC1-4)
 - Max level that allows rotation of forces
 - Mobilization trigger point
 - Sustainable for one cycle
 - Forces deploy on 179 days orders - may be curtailed later
 - Reconstitution built in if terminated within 12 mos
- Requires SECDEF approval - affects availability of forces assigned to providing CoComs and

GMFPs

Deploy Early





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Max Surge



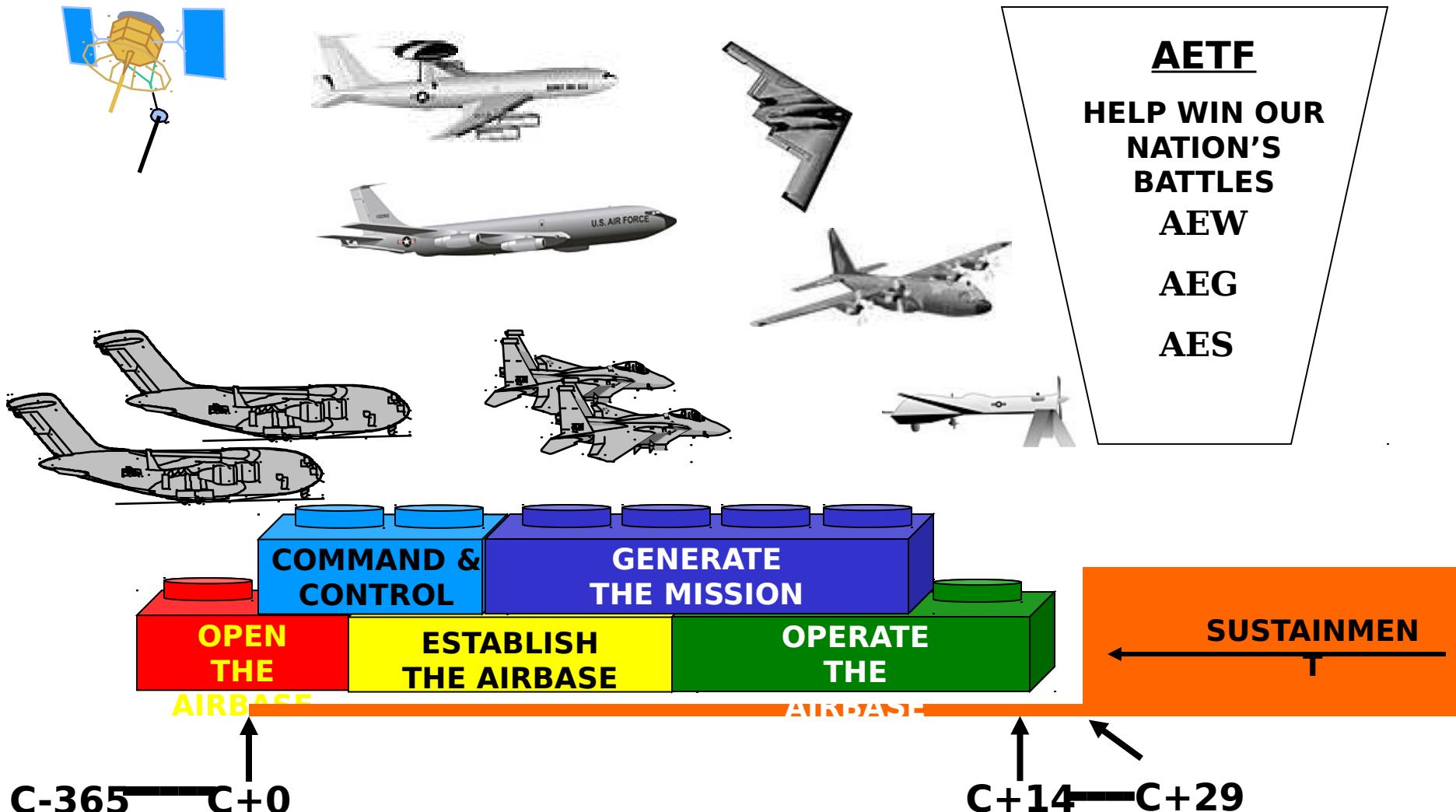
- **Ten full AEFs not available simultaneously**
 - **Normal / surge AEF rotation leverages DXX capability**
 - **ONE constrains availability**
- **Mobilization required to go above 4.0 AEF AD/ARC volunteers**
 - **MAF will normally reach mobilization trigger point first**
 - **Required to have a rotation capability (1:1 rotation ratio)**
 - **Corresponding increase in ONE requirements assumed**
 - **Preserves some AD crisis response capability**



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Force Modules - Presenting a Task Force





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HQ AFRC AEF CELL



VISION

To be the definitive organization for all AEF issues in the command

MISSION

Facilitate Preparation and Employment of AFRC AEF force packages

Objective 1: Crossfunctional, centralized team designed to manage AFRC's AEF participation

Objective 2: Establish Policy and Provide guidance through Plans, CONOPs, MOAs, etc. for participation of AFRC Forces in AEF OPS

Objective 3: Synchronize planning activities with AEFC and Components

Objective 4: Provide Support, Training, Office Operations and Automation for Support of AEF Forces

KEY PROCESSES

Integration of all MAJCOM planning and preparation efforts

Relay theater-specific employment and training requirements provided by the supported commander of AF Forces

Assist unit preparations to efficiently and effectively meet those requirements

AUTHORITY

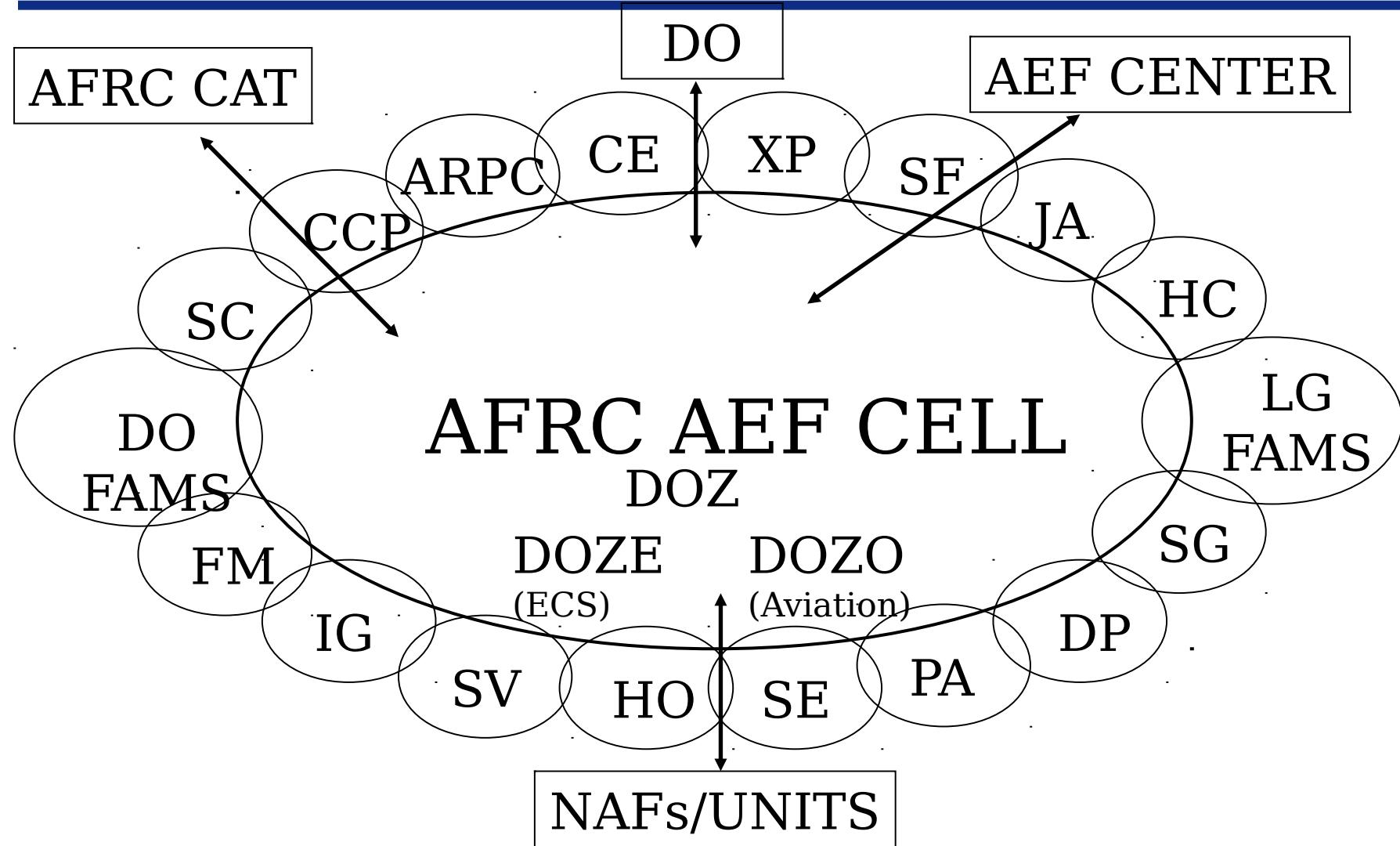
Maintains coordinating authority and direct lines of authority (DIRLAUTH) across all functional areas and units scheduled for the AEF to accomplish required planning and sourcing activities

The AFRC AEF cell has no chain of command authority with AEF units



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AFRC AEF Cell Relationship

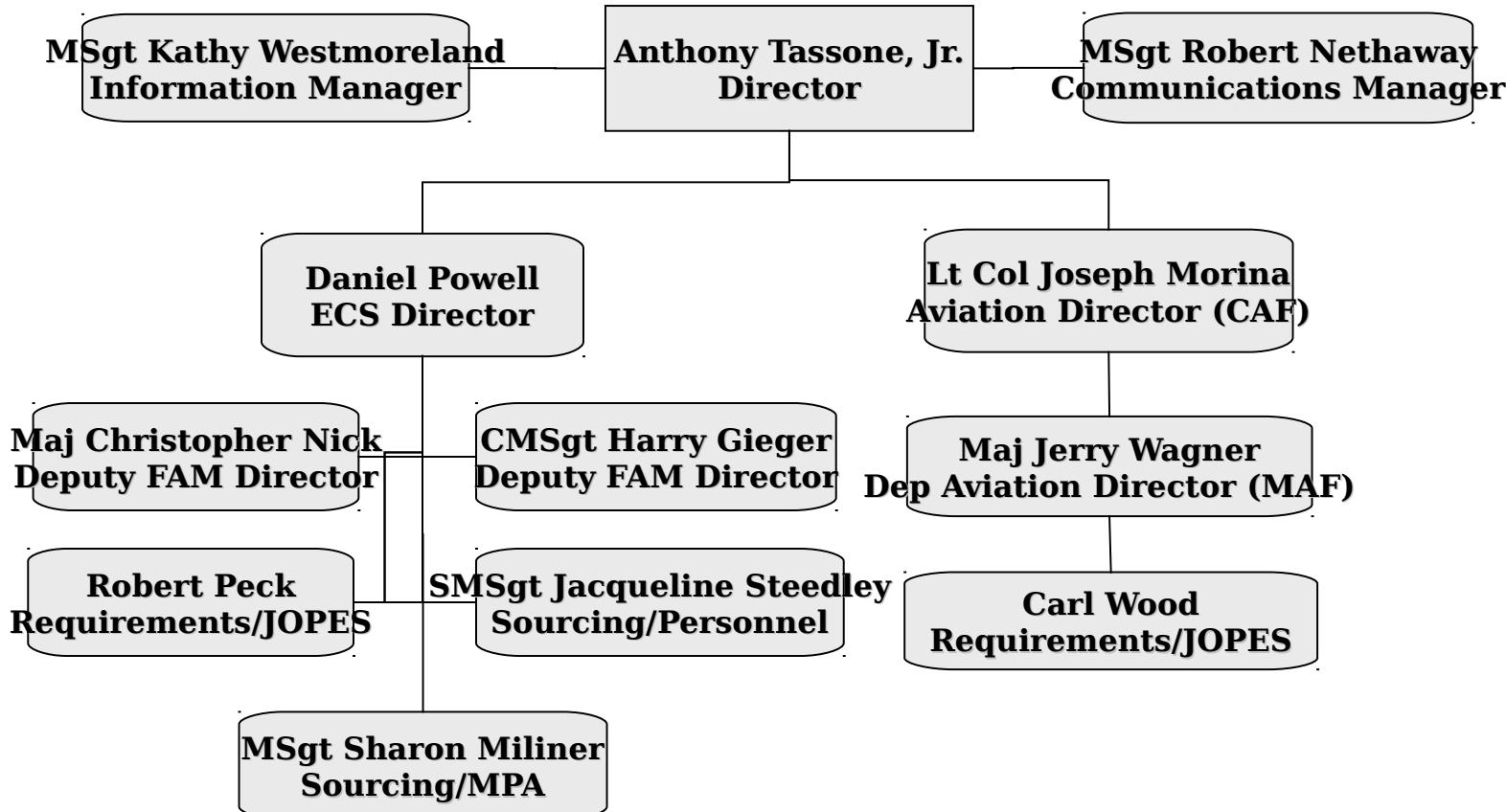




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DOZ Organizational Chart





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TWO CYCLE TEMPLATE



Cycle 4		Cycle 5			
AEF		AEF			
1&2	433/Lackland (1)	C-5	1&2	439/Westover (1)	C-5
	315/Charleston (2)	C-17		932/Scott (2)	C-9
	512/Dover (1)	C-5		919/Eglin (1)	MC-130
	442/Whiteman (2)	A-10/OA-10		926/New Orleans (2)	A-10
3&4	452/March (3)	KC-135	3&4	911/Pittsburgh (3)	C-130
	507 & 513/Tinker (4)	KC-135/AWACS		916/Seymour J Johnson (4)	KC-135
	931/McConnell (4)	C-141/KC-135		908/Maxwell (3)	C-130
	917/Barksdale (4)	B-52/A-10			
			5&6	939/Portland (5)	KC-135
5&6	15/Wright-Patterson (5)	C-141		920/Patrick/305/Davis Monthan (6)	HC-130/H-60
	914/Niagara Falls (6)	C-130		94/Dobbins (5)	C-130
	934/Minn-St Paul (5)	C-130		302/Peterson (6)	C-130
7&8	434/Grissom (7)	KC-135	7&8	927/Selfridge (7)	KC-135
	910/Youngstown (8)	C-130		940/Beale (8)	KC-135
	482/Homestead (7)	F-16		944/Luke (7)	F-16
	419/Hill (8)	F-16		403/Keesler (8)	C-130
				301/Carswell (7)	F-16
9&10	459/Andrews (9)	C-141	9&10	446/McChord (9)	C-17
	913/Willow Grove (10)	C-130		514/McGuire (10)	KC-10/C-141
	349/Travis (9)	KC-10/C-5		440/General Mitchell (9)	C-130



Aviation Cycle 4 & 5



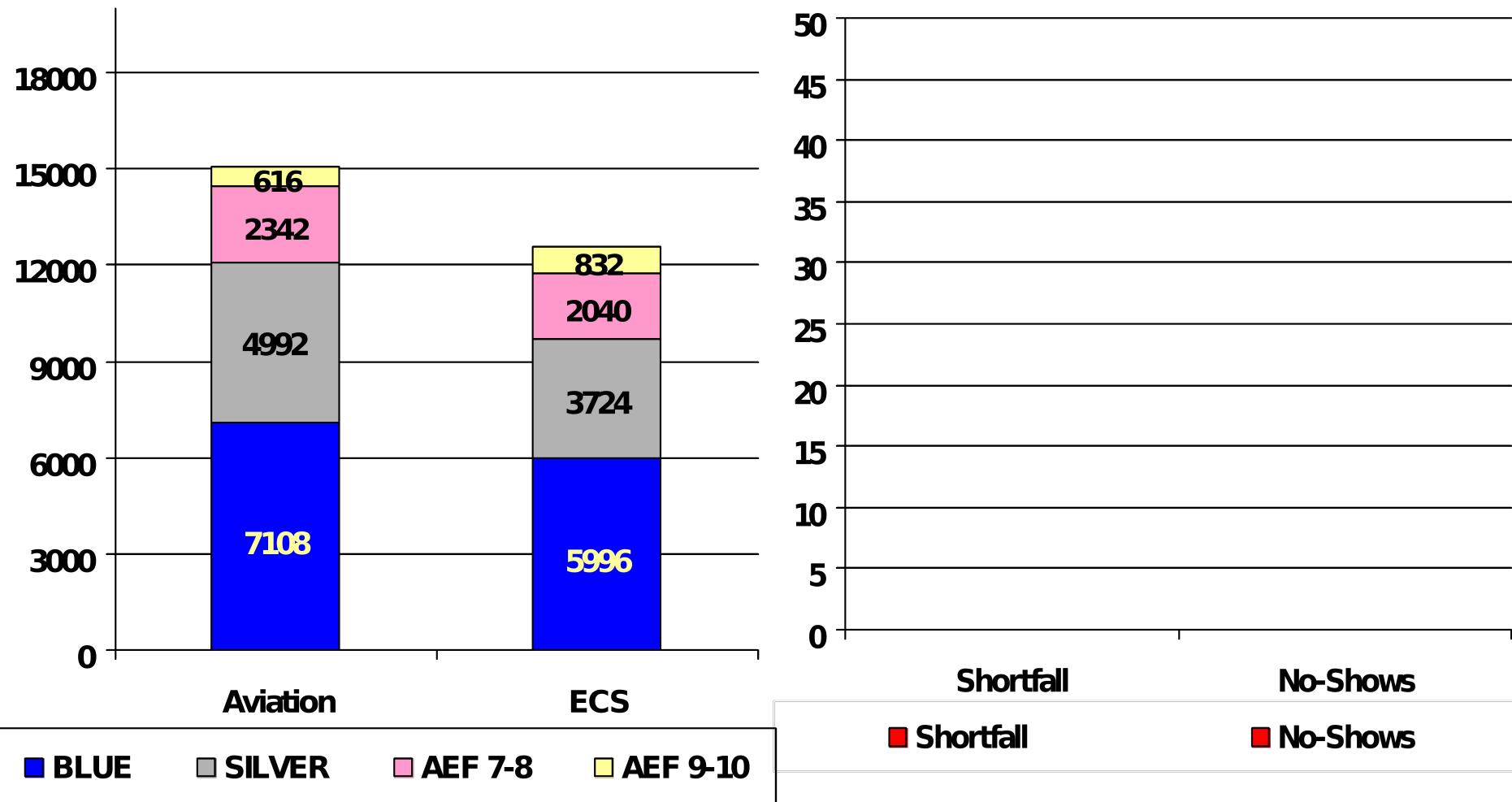
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	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	
AEF	7/8	7/8	7/8	9/10	9/10	9/10	1/2	1/2	1/2	3/4	3/4	3/4	5/6	5/6	5/6	7/8	7/8	7/8	9/10	9/10	9/10	
Cycle	4	4	4	4	4	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
KC-135	Kef 940	Istres 507,452,916			Keflavik 927 - KC135R						Istres 507,931,939			Keflavik 452			Incirlik 916,459,927			Keflavik 434		
KC-135																			Diego Garcia 452(A/cft/crew) 939(c/crew)			
KC-10			OEF Team Travis		OEF Team McGuire									OEF Team Travis		OEF Team McGuire						
C-130	OEF/Mobilized (Location 1) 440/911/934(Mar04)																					
C-130	OEF/Mobilized (Location 2) 908/910																					
A-10							AEF On Call (90 days) 442															
A-10							OIF(90 days) 926															
F-16	ORI 482,301,419															OIF 482,301, 419						
B-52									Proposed PACAF (60days) 917													
HC-130												Tasked OIF (45days) 39ROS										
HH-60												Tasked OIF (90days) 301,305ROS										
MC-130	OFF											TBD										
E-3	OFF																TBD (45 days)					



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AFRC Cycle 4





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ECS AEF 9&10 Concerns



- **Rotator Airlift**
- **Rolling Mobilizations**
- **Shorter Tour Lengths**
- **Army Shortfalls**
- **Theater Involuntary Extensions**



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Cycle 5 Planning Timeline



	Cycle 5 Starts (Movement Window Starts NET 1 Sep 04)	15 Sep 04
COMACC	Sends Cycle 5 AEF 1-2 certified forces message to CDRUSJFCOM	2 Aug 04
	Book/confirm reservations with AMC's Passenger Reservation Center	1 Aug 04
AF Component Commands	Publish intratheater PAX reception/onward movement plan as applicable	1 Aug 04
	AEF Execution Conference	Jul 04
AEFC	Completes Rotation Tasking Flow/Final Unit Notification	20 May 04
MAJCOMs	Complete Sourcing Verification	20 May 04
AEFC	Completes Sourcing Nomination in DCAPES	28 Apr 04
ARC	Cycle UTC Buy Complete	14 Apr 04
	30 Mar 04 AEFC Complete FM Tag in AEF Library	30 Mar 04
	18 Mar CENTAF/USAFE/CONR/PACAF/SOUTHAF approved	18 Mar
	04 ECS & Aviation Requirements in DCAPES w/CRM	04
5 Mar 04	Cycle 5 Library Analysis Complete	5 Mar 04
	Feb 04 AF Component Command Requirements Conference	Feb 04
	29 Feb 04 MAJCOMs Complete Cycle 5 Posturing/Coding	29 Feb 04
1 Feb 04	Cycle 5 Posturing Waivers Submitted	1 Feb 04
15 Jan 04	Enabler Review	15 Jan 04
15 Jan 04	MEFPAK UTC build, registration complete	15 Jan 04
17 Dec 03	Posturing/Coding Guidance Published/FM Template Complete	17 Dec 03
15 Dec 03	Target Base Alignment Approved/Released (AEFSG)	15 Dec 03

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Discussion Issues

(Does NDU have Non-Attribution?)



- 1) "lessons learned" (particularly in regard to the most recent Operations and the use of reservists)...
 - a. Mobilization lessons
 - b. Use of volunteers
 - c. Contingency vs. deliberate planning
 - d. Stove piping alive and well
 - e. Modular, Scaleable UTCs
- 2) Ops Tempo Expectations for the future for Expeditionary Combat Support
 - a. Culture change for Reserve support units
 - b. No near term projection for reduction of PERSTEMPO
- 3) Road ahead on rebalancing the mission between the ARC & AD
 - a. Opportunity for AFRC
- 4) IMA impact (future AEF assignment? and usage?) -- General Jumper has said that everyone will be assigned to an AEF (period)!
 - a. Underutilized AEF resource - kick the can



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